





Kelowna Indoor Recreation Facility Strategy

What We Heard Report

May 2022



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Introduction

The City of Kelowna enhances the lives of residents and visitors through the provision of indoor recreation facilities. These facilities allow residents to live healthier lives and become more connected with each other and their community. Due to an increased demand for indoor recreation in Kelowna from the public and user groups, the City is renewing its Indoor Recreation Facilities Strategy. The strategy will help the City make informed decisions regarding new or renovated facilities to serve the recreation and sport needs of Kelowna residents.

A comprehensive program of engagement was implemented to gather the thoughts from many perspectives in Kelowna. The tactics utilized included a coded access survey; a survey of organized groups associated with recreation and a series of meetings and discussion sessions with user groups, partners, and stakeholders in Kelowna. Combined these findings present a comprehensive perspective on the provision of indoor recreation in Kelowna.

Tactic	Participation	Margin of Error
Coded Access Survey	1,292	+/- 2.72% 19/20 *
Stakeholder / Group Survey	45	N/A

*If the survey was fielded using random selection, this level of participation would equate to a margin of error of +/- 2.72 % 19 times out of 20.

2 Community Survey

A survey was fielded to Kelowna households to gather their perspectives on indoor recreation provision in Kelowna. It required respondents to answer the questions considering the perspectives of all people in their household. Participation in this survey required an access code that was unique to each household. The access codes were distributed to households using a postcard. In addition to the access code, the postcard provided a brief explanation of the project and directions on how to access the survey. The City's engagement website, **getinvolved.kelowna.ca**, was used to host the survey. Postcards were mailed to 50,756 households. Refer to Appendix A to see the postcard. The City of Kelowna had some additional access codes which could be provided to households who misplaced or did not receive an access code. While the survey was fielded online, residents were able to request hard copies of the questionnaire. The survey gathered responses from March 28, 2022 – May 9, 2022. In total 1,292 responses were gathered. If the survey was fielded through random sampling, the findings would have a margin of error of +/- 2.7% nineteen times out of twenty. The findings from the coded survey are considered representative of all households in the City of Kelowna. Refer to Appendix B for a copy of the questionnaire.

A variety of tactics were utilized to promote the survey. Aside from the distributed postcards other tactics included the following:

- News releases
- · Posters and display screen ads in City facilities
- Social media posts/ads
- kelowna.ca homepage highlight
- Hosted on the City's engagement site (getinvolved.kelowna.ca)

2.1 Survey Findings

The findings are presented in the order they were posed in the survey. They reflect the proportion of respondents who answered the question as not all respondents answered each question. The findings were also examined according to some subsegments¹. Where appropriate and sizeable differences exist, mention is made in the report.

1 The subsegments analyzed included: area of residence; areas 1,2,3; areas 4,5,6; area 5; area 9,10; households with children 0-9 yrs, 10-19 yrs, households with no children; households with adults 20-29 yrs, 30-49 yrs, 50-69 yrs, 70+ yrs; and satisfaction with indoor recreation facilities.

2.1.1 Top of Mind Thoughts

To begin the survey, respondents were asked to identify the main reasons their households participate in recreation activities. As illustrated in the accompanying graph, almost all respondents (96%) participate for physical health and exercise. Notably, over half of respondents said that relaxation, mental health, and wellbeing (68%), pleasure and entertainment (62%) and to be with family and friends (55%) are also reasons their household participates in recreation activities in Kelowna.

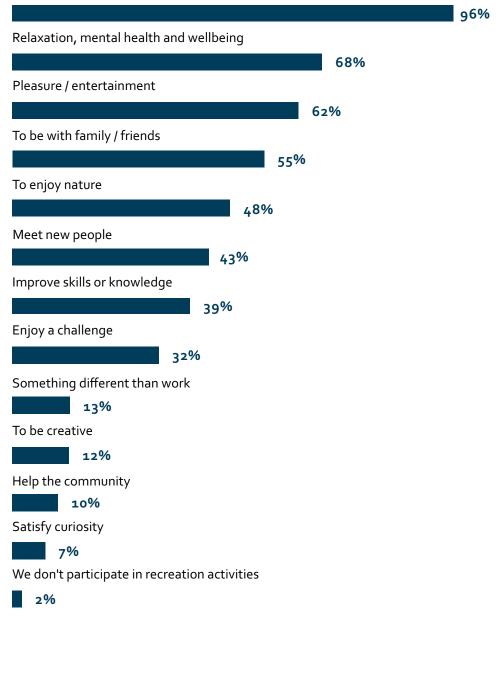
Subsegment Analysis

 Respondents aged 30-49 years are more likely to participate in recreation activities to be with family and friends (65%) compared to those aged 50-69 years (51%) and those aged 70+ years (49%).



Main Reasons Your Household Participates in Recreation Activities

Physical health / exercise



2.1.2 Current Usage and Visitation

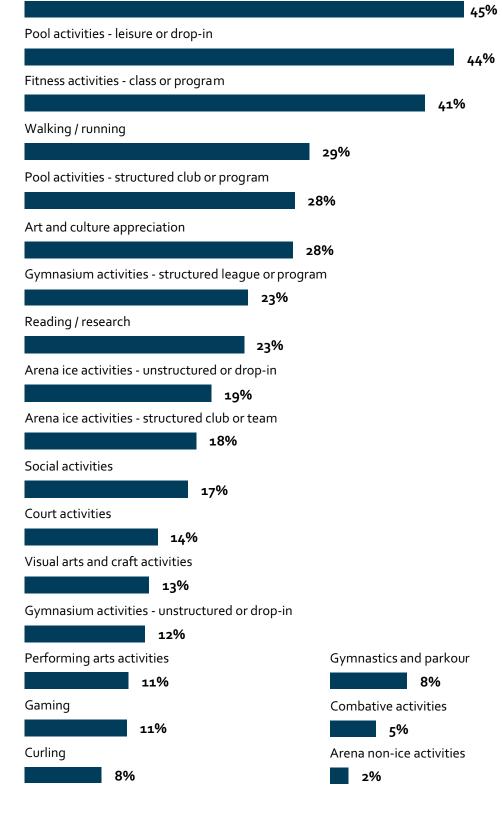
A series of indoor recreation activities were presented to respondents. For each activity they were asked to identify if someone in their household participated in the activity at least two times in a season prior to disruptions resulting from COVID-19. Less than half of respondents said that someone in their household participated in fitness activities – unstructured or drop in (45%), pool activities – leisure or drop in (44%) and fitness activities – class or program (41%). Refer to the graph.

Subsegment Analysis

- Respondents aged 30-49 years are more likely to participate in leisurely pool activities such as a fun swim and family fun (58%) than those aged 20-29 years (40%), 40-59 years (40%) and those aged 70+ (36%).
- Respondents aged 30–39 years are also more likely to participate in structured club pool activities (42%) compared to those aged 20-29 years (26%), 50-69 years (23%) and those aged 70+ (26%).

Regular Household Activities - INDOOR

Fitness activities - unstructured or drop-in



Respondents were than given a list of indoor recreation facilities and spaces and asked to identify the frequency of which a household member used each. The largest proportion of users (52%) identified the H20 Adventure + Fitness Centre – aquatics facility as the most frequently visited facility over the last three years. Approximately one-quarter of respondents said that a household member visited the Parkinson Recreation Centre gymnasium and multipurpose space (29%), the Parkinson Activity Centre (27%), the Capital News Centre – ice rinks (25%) and the Kelowna Family YMCA (Rutland) – aquatics facility (24%) over the last three (3) years. Refer to the graph.

Subsegment Analysis

- Respondents aged 20-29 years are more likely to use the aquatics facility at the H20 Aquatic and Fitness Centre (32%) than those aged 70+ years (16%).
- Households with children aged o-9 years (24%) are more likely to use the Kelowna Family YMCA (Rutland) aquatics facility than households without children (8%).
- Households with children aged o-9 years (21%) are more likely to use the ice rinks at the Capital News Centre than households without children (8%).

Indoor Recreation Facility Usage

USED DID NOT USE

H2O Adventure + Fitness Centre - aquatics facility

52%	48%
Parkinson Recreation Centre - pool and aquatics centre	40.0
39%	61%
H2O Adventure + Fitness Centre - fitness centre	01/0
30%	70%
Parkinson Recreation Centre - gymnasium / multipurpose space	
29%	71%
Parkinson Activity Centre	/2.0
27%	73%
	/5/0
Capital News Centre - ice rinks	 06
	75%
Kelowna Family YMCA (Rutland) - aquatics facility	-604
24%	76%
Parkinson Recreation Centre - fitness centre	0/
23%	77%
Kelowna Family YMCA (Rutland) - gymnasium and fitness centre	
21%	79%
Capital News Centre - turf fields	
20%	80%
Rutland Arena	
18%	82%
Capital News Centre - indoor track	
16%	84%
Okanagan Mission Activity Centre	
15%	85%
Memorial Arena - as an active participant not a spectator	
13%	87%
Rutland Activity Centre	
10%	90%
Downtown YMCA - fitness centre	
9%	91%
Capital News Centre - multipurpose rooms	
6%	94%
Kinsmen Fieldhouse Hall	
6%	94%
Kinsmen Media Centre	
3%	97%
Cedar Creek Hall	
1%	99%

2.1.3 Recreation Service Assessment

Next, respondents were asked if anything prevents a household member from participating in indoor recreation opportunities in Kelowna. As illustrated in the accompanying graph, one-third (33%) of respondents said that overcrowded facilities are the biggest barrier to participating in indoor recreation activities. Approximately onequarter (26%) of respondents said that nothing prevents their household from participating. Refer to the graph.

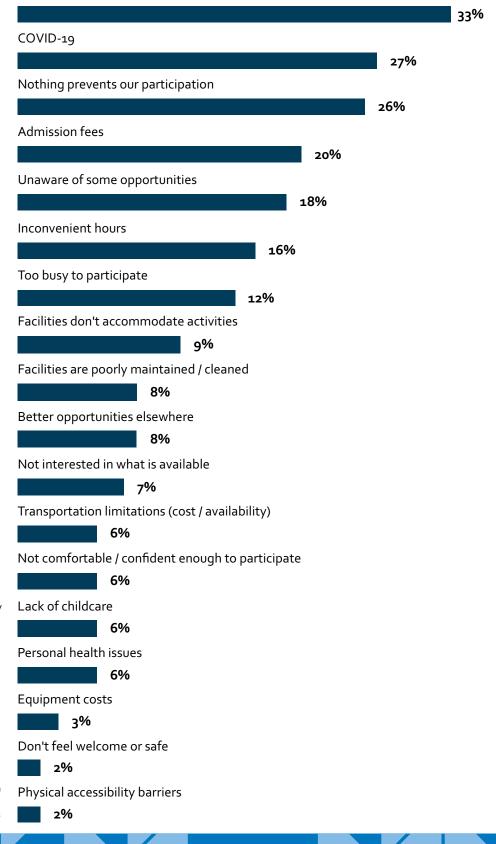
Subsegment Analysis

- Respondents aged 70+ years are more likely to say that nothing prevents them from participating in indoor recreation activities (35%) compared to those aged 20-29 years (21%) and those aged 30-49 years (17%).
- Those aged 20-29 years (29%) and those aged 30-49 years (28%) are more likely to say that admission fees prevent someone in their household from participating in indoor recreation activities compared to those who are 50-69 years (17%) and 70+ years (15%).
- Those aged 20-29 years (26%) and those aged 30-39 years (25%) are more likely to say that being too busy prevents them from participating, compared to those aged 50-69 years (13%) and those aged 70+ years (6%).
- Respondents who said they are dissatisfied with the availability of facilities in Kelowna are more likely to say that overcrowding (53%) prevents their household from participating in indoor recreation opportunities compared to those who are satisfied (24%).
- Those who live in Area 5 are more likely to say that admission fees (35%) prevent someone in their household from participating in indoor recreation than those who live in Areas 9 or 10 (17%) and Areas 1,2 or 3 (18%). (Refer to Appendix E to see the map of areas.)

Respondents were able to identify barriers

Barriers to Participation

Overcrowded facilities

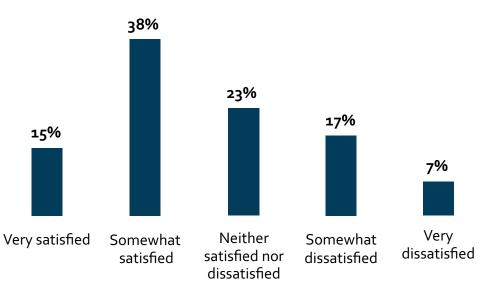


to participation that were not listed in the accompanying graph. The most commonly mentioned ones include the following:

- Inconvenient location of facilities and lack of public transportation (34 comments)
- Registered programs reach capacity to quickly (13)

Regarding the availability of indoor recreation facilities and spaces in Kelowna, over half (53%) of respondents said that they are satisfied (very satisfied and somewhat satisfied) with the availability of spaces and facilities. Approximately one-quarter (24%) said they are dissatisfied with the availability of facilities and spaces.

Satisfaction with Availability of Indoor Recreation Facilities and Spaces



2.1.4 Values and Considerations

Respondents were presented with several statements regarding the provision of indoor recreation facilities in Kelowna. For each statement they were asked to identify the extent to which they agreed. Over threequarters of respondents (80%) strongly agree that it is important to ensure that recreation facilities are available and accessible for all residents in the community. In lower, but similar proportions, respondents also strongly agree that the community benefits from the provision of recreation facilities (77%) and that municipalities in the Kelowna region should work together to provide facilities for residents (69%). As illustrated in the graph, at least threequarters of respondents somewhat and strongly agreed with each statement.

Subsegment Analysis

• Respondents aged 20-29 years (67%) are more likely to agree that the City of Kelowna should provide recreation facilities through partnerships with community groups than those aged 70+ years (46%).

Values and Considerations

	values and					
Strongly agree	Somewhat agree	Neither agree	e nor disagr	ee 📕	Disagre	e
It is important to all residents in th	ensure that recreatior e community.	n facilities are av	ailable and a	accessib	le for	
			81%	14%	3%	2
My local commur	nity benefits from the	provision of recr	eation facili [.]	ties.		
			77%	15%	5%	4
	es in the Kelowna regiones in the Kelowna regiones in the Kelowna regiones in the second second second second s	on should work to	ogether to p	orovide		
recreation faciliti	es foi residents.					
recreation faciliti	es for residents.	69%		22%	7%	3
	ies can contribute to t					3
Recreation facilit	ies can contribute to t			ing visit	ors	
Recreation facilit and new resident	ies can contribute to t	he local econom	y by attract 279	ing visit 6 10	ors	
Recreation facilit and new resident	ies can contribute to t s. ies are very important	he local econom	y by attract 279	ing visit ⁄a 10'	ors %	3
Recreation facilit and new resident Recreation facilit	ies can contribute to t s. ies are very important	he local econom 59% to my househol	y by attract 27% d's quality o 27%	ing visit 6 10' of life.	ors %	
Recreation facilit and new resident Recreation facilit	ies can contribute to t s. ies are very important 54	he local econom 59% to my househol 4% and sporting eve	y by attract 27% d's quality o 27%	ing visit 6 10' of life.	ors % 5%	4
Recreation facilit and new resident Recreation facilit Kelowna should h Where possible, t	ies can contribute to t s. ies are very important 54 nost major recreation	he local econom 59% to my househol 4% and sporting evention	y by attract 279 d's quality o 27% ents. 25%	ing visit 6 10 of life. 13%	ors % 5%	4

Residents can benefit even if they do not use recreation facilities directly.

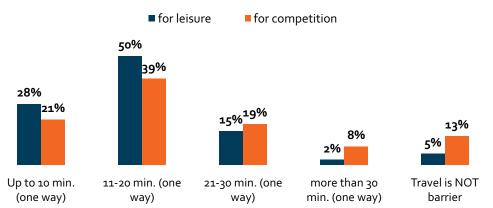
42%	33%	18% 7%
T		

2.1.5 Willingness to Travel

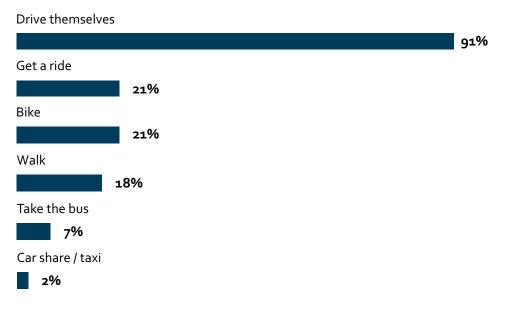
Participants were asked about their willingness to travel (one way) by car or bus to indoor recreation facilities before travel becomes a barrier to participation. As illustrated in the graph, the largest proportion of respondents are willing to drive eleven to twenty minutes to indoor recreation for leisure (50%) and competition (39%). Greater proportions of respondents are willing to travel further for competition purposes than for leisure purposes (13% said travel is not a barrier for competition, compared to only 5% that said travel is not a barrier for leisure).

Respondents were than asked about how their household typically travels to recreation facilities. As illustrated in the accompanying graph, the majority of respondents (91%) said that they drive themselves to recreation facilities in Kelowna. A miniscule minority of respondents (2%) said they use a taxi/ carshare.

Willingness to Travel (One Way)



How Do Members of Your Household Travel to Recreation Facilities



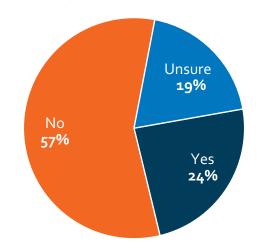
2.1.6 Future Priorities and Focus Areas

As illustrated in the graph, over half of respondents (57%) said there are not adequate indoor recreation facilities in Kelowna. Approximately one-quarter of respondents (24%) said that recreation facilities in Kelowna are adequate.

Subsegment Analysis

- Respondents who said they are dissatisfied with the availability of indoor facilities in Kelowna are more likely to say that there are not adequate recreation facilities (93%) compared to those who are satisfied with the recreation facilities and spaces (44%).
- Respondents who live in Area 1,2 or 3 are more likely to say that there are not adequate indoor recreation facilities in Kelowna (66%) compared to those who live in Area 5 (48%). See Appendix E for the map of Areas.
- Households with youth aged 10-19 years (71%) are more likely to say that there are not adequate indoor recreation facilities in Kelowna compared to households with no kids (52%).

Are There Adequate Indoor Recreation Facilities?





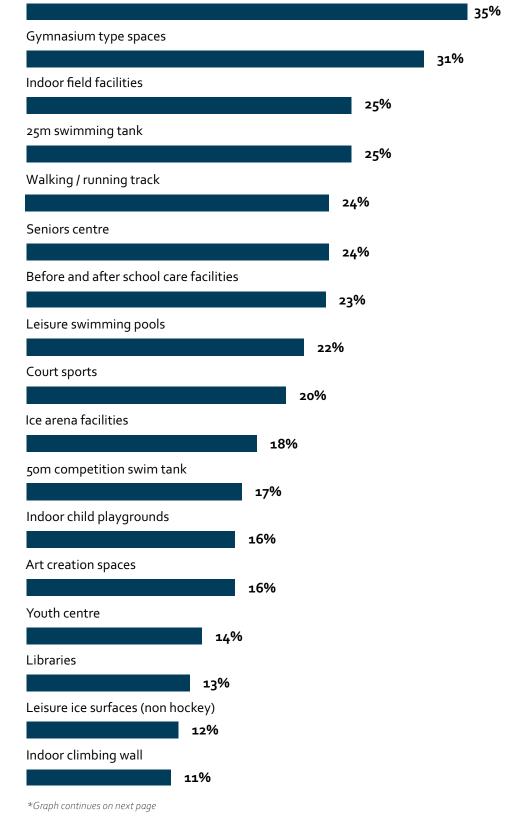
Respondents who said there are not adequate facilities in Kelowna or those who are unsure were than asked to identify indoor recreation facilities and spaces they think should be more readily available or enhanced. Respondents were provided with a list of indoor facilities and asked to select up to five that should be more available or enhanced. As illustrated in the accompanying graph, fitness, and wellness facilities (35%) and gymnasium type spaces (31%) were identified as a top priority. In lower, but similar proportions, indoor field facilities (25%), 25m swimming tank (25%), walking and running track (24%) and a senior's centre were also identified as top priorities.

Subsegment Analysis

- Households with children aged o-9 years (47%) are more likely to say that before and after school childcare facilities should be more readily available or enhanced compared to households without children (19%).
- Respondents aged 30-39 years are more likely to say that indoor child playgrounds need to be more available or enhanced (28%) compared to those aged 20-29 years (12%), 50-69 years (10%) and those aged 70+ years (9%).
- Respondents aged 70+ years are more likely to say that seniors centres need to be more available or enhanced (44%) compared to those 20-29 years (10%), 30-39 years (5%) and those aged 50-69 years (27%).
- Respondents who said they are dissatisfied with the availability of indoor recreation facilities, are more likely to say that gymnasium type spaces should be more readily available or enhanced (43%) compared to those who are satisfied with facilities in Kelowna (27%).

INDOOR Facilities That Should Be Enhanced or More Available

Fitness / wellness facilities

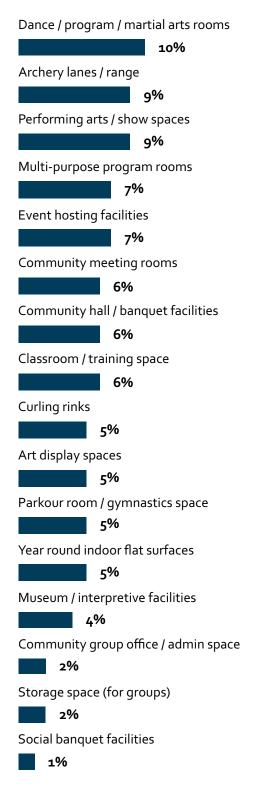


- Respondents who live in Area 5 are more likely to say that before and after school care facilities (40%) need to be enhanced compared to those who live in Area 9 or 10 (21%), Area 1,2 or 3 (21%) and Areas 4,6,7 or 8 (23%).
- Respondents who reside in Area 9 or 10 are more likely to say that court sport facilities and spaces (28%) need to be more readily available or enhanced compared to those who reside in Area 5 (14%) (Refer to Appendix E for a map of the Areas).

Respondents were asked to identify indoor spaces that should be more readily available that are not included in the accompanying graph. The most common are listed below:

- Indoor pickleball courts / space (64 comments)
- Indoor tennis courts / space (18)
- An inclusive space for individuals with disabilities and seniors (16)

INDOOR Facilities That Should Be Enhanced or More Available (Continued)



Prioritization 2.1.7 Criteria

When considering public investment in indoor recreation facilities there are limited resources available. Due to this, priorities must be determined based on criteria. Respondents were provided with a list of factors that the City could use to prioritize investment in indoor facilities in Kelowna. For each factor they were asked to identify how important it should be when the City sets its priorities for the provision of indoor recreation. Approximately two-thirds (65%) of respondents identified demand from residents as a very important criteria when making decisions. Approximately half said geographic balance throughout the city (51%) is a very important criteria that the City should use when prioritizing investment in indoor recreation facilities. Refer to the graph to see the importance respondents put on the other criteria.

Importance of Criteria to Set Priorities

Very important Somewh	atimportant		
Neither important nor unimportant	Unimport	tant	
Demand from residents			
65	%	31% 3% 29	%
Geographic balance throughout the city			
51%	36	10% 3 9	%
Potential cost savings through partnerships or gr	ants		
49%	38	3% 10% 39	%
The existing supply / availability in the area			
49%		41% 8% 29	%
Accommodates the greatest number of users			
45%	40%	6 11% 49	%
Provides a new opportunity in the area			
40%	41%	13% <mark>5%</mark>	
Geographic balance throughout the Kelowna reg	jion		
40%	37%	16% 7%	
Overall costs of operating the facility			
38%		51% 7% 49	%
Overall costs of building the facility			
38%	489	<mark>% 8% 7%</mark>	
Enhances or replaces an existing facility			
36%	44%	15% <mark>5%</mark>	
Expected economic impact through event attrac	tion		
33%	41%	18% 8%	
Alignment with the priorities of the City			
21%	49%	20% 9%	

2.1.8 Willingness to Pay

The City of Kelowna recreation facilities are paid for by a combination of tax support and fees paid by users. To ensure that community needs regarding indoor recreation facilities in Kelowna are better met, respondents were asked a variety of questions regarding tax increases.

As illustrated in the accompanying graph, over half (54%) said they would support a property tax increase for enhancements to facilities their household would use, while approximately one-quarter (26%) would not support a tax increase.

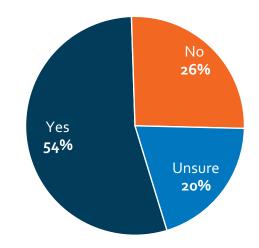
Subsegment Analysis

Respondents who reside in Areas

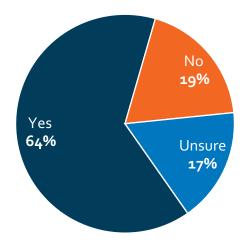
 2 or 3 are more likely to support
 an increase in property taxes for
 enhancements to new facilities their
 household members would use
 (72%) compared to those who live in
 Area 5 (53%). See Appendix E for a
 map of the Areas.

Considering new facilities, respondents were asked if they would support a tax increase for new indoor recreation facilities that their household would use. As illustrated in the graph, almost two – thirds (64%) of respondents said they would support an increase in property tax for new facilities their household would use in Kelowna. Less than one – quarter (19%) would not support an increase in property tax.

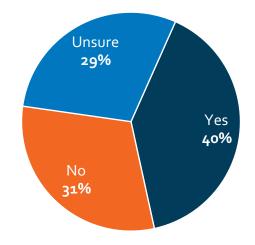
Would Support Property Tax Increase for ENHANCEMENTS to Facilities Your Household Would Use



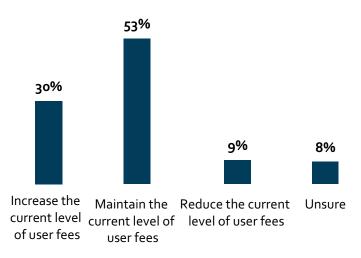
Would Support an Increase in Property Tax for NEW FACILITIES Your Household Would Use



As illustrated in the graph, less than half (40%) of respondents said they would support an increase for enhancements to indoor recreation facilities their household may not use. Almost onethird (31%) said they would not support a tax increase for enhancements their households may not use. Would Support an Increase in Property Taxes for ENHANCEMENTS for Facilities Your Household May Not Use (but are important to the community)



Finally, respondents were asked to identify their level of support in relation to user fees for the development and redevelopment of recreation facilities. As illustrated in the graph, approximately half (53%) of respondents expressed support for maintaining the current level of user fees. Approximately one-third (30%) supported an increase in the current level of user fees. Would Support an Increase in Property Taxes for ENHANCEMENTS for Facilities Your Household May Not Use (but are important to the community)



2.1.9 Other Comments

Finally, respondents were able to share any other comments related to the provision of indoor recreation in Kelowna. A variety were shared including reiteration of responses already provided. The most frequently mentioned other comments are noted below:

- Residents would like to see an indoor recreation centre developed in Glenmore to meet the demand of the growing area (40 comments).
- Ensure that current and new facilities are universally accessible and inclusive (29 comments). The following should be considered:
 - » Subsidy programs for low-income families
 - » Safe spaces for LGBTQ groups
 - » Improved accessible parking
- A dedicated indoor pickleball space / facility is needed to meet demands of the growing sport in Kelowna (21 comments).
- Respondents support the redevelopment of the Parkinson Recreation Centre as the building and amenities are aging (16 comments).
- The addition of a 50m tank to attract provincial and national swimming and diving events to the City of Kelowna (15 comments).
- The need for more ice surfaces due to an increase of demand from users and lack of current ice times (14 comments).
- The need for better geographic balance of indoor recreation amenities to better serve the population of Kelowna (10 comments).
- The need to collaborate with the school district to increase gymnasium space for users (10 comments).
- Respondents support an increase of user fees to maintain property taxes for residents (10 comments).





2.1.10 Household Profile

Respondents were asked several questions about their household. The responses are presented in the following table. Figures in parenthesis are representative of the 2016 census.

	Area of Residence (do you live within Kelowna city limits?)
Yes	98%
No	2%

City Zone of Residence	1
Area 1	2%
Area 2	4%
Area 3	33%
Area 4	16%
Area 5	12%
Area 6	3%
Area 7	8%
Area 8	4%
Area 9	15%
Area 10	4%

Tenure in Kelowna	
Less than 1 year	4%
1-5 years	16%
6-10 years	15%
More than 10 years	65%

Household Composition (l	by age)*
o-4 yrs	4% (4%)
5-9 yrs	6% (5%)
10-14 yrs	5% (5%)
15-19 yrs	6% (5%)
20-29 yrs	9% (13%)
30-39 yrs	11% (13%)
40-49 yrs	12% (12%)
50-59 yrs	14% (13%)
60-69 yrs	19% (14%)
70-79 yrs	11% (10%)
80 yrs and older	3% (9%)

*The figures in parentheses represent the proportions from the 2016 census.

Household Composition	
Couple with children	41%
Couple without children	31%
Lone parent family	4%
One person household	13%
Multigenerational household	2%
Two or more adults not a couple	6%
Other	4%
Prefer not to answer	3%

3 Group Survey

A survey was fielded with a variety of organizations in Kelowna. These organizations included indoor recreation groups but also included a series of others who may use recreation facilities and spaces in Kelowna.

An email introducing the project and inviting participation in the survey was sent to a representative from each organization. Attached to the email was a hard copy of the questionnaire along with a hyperlink to an online version of the same questionnaire. Each group was asked to provide one response. Refer to Appendix C for a copy of the questionnaire.

Responses were gathered from March 22, 2022 – April 22, 2022. In total 45 responses were gathered. These findings are not representative of all groups in Kelowna however they do provide insight into the perspectives of the organizations responding. Refer to Appendix D for the list of groups who participated in the survey.

3.1 Survey Findings

The findings below are presented in the order they were asked in the questionnaire.

About Your 3.1.1 Organization

The survey began by gathering information about the organizations. There was an array of responses from indoor groups, sports organizations, adult sport organizations and others indicating a diversity of activities and mandate, participants, and sizes.

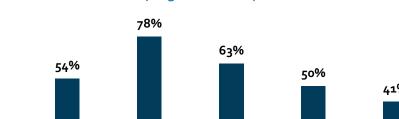
As illustrated in the accompanying graph, the respondents provide programs and services to a multitude of ages, with the majority being teens (78%) and adults (63%).

Considering the participation / membership numbers, the respondent organizations represent different group sizes. As illustrated in the accompanying graph, almost half (46%) of organizations have two hundred and fifty-one or more participants, while the minority (11%) of organizations only have up to fifty participants.

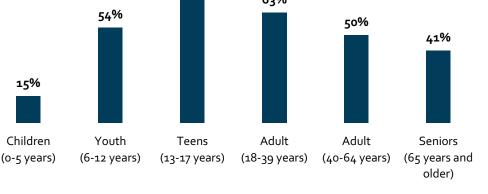
Respondents were than asked to identify their expectation for participation over the next few years. Almost all groups (89%) said they expect an increase, while only two percent (2%) said they expect a decrease in participation. Refer to the graph.

Respondent groups were asked what impacts their need for programming space in City facilities. A variety of comments were shared and the most frequent are listed below:

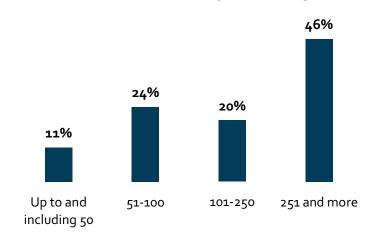
- The lack of indoor field space availability (12 comments)
- The lack of bookable aquatic space (5)
- Organizations turning participants away due to lack of space (4)
- The lack of gymnasium space (4)



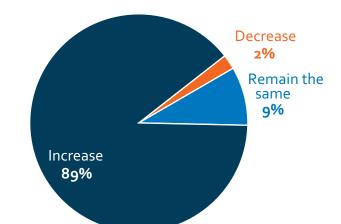
Primary Age of Participants



How Many Participants Belong to Your Organization



Expectation for Participation Figures



3.1.2 Facility Utilization

Respondents were provided with a list of indoor recreation spaces and facilities and asked the frequency of which they had used each for programming in the previous three years. Almost one third of respondents utilized the H20 Adventure + Fitness Centre – aquatics facility (30%) and the Capital News Centre – turf fields (30%) over the last three years. Refer to the graph.

Facility Usage

USED DID NOT USE

H2O Adventure + Fitness Centre - aquatics facility

30%	71%
Capital News Centre - turf fields	
30%	71%
School gymnasiums	
28%	73%
Private fitness	
21%	80%
Parkinson Recreation Centre - gymnasium / multipurpose space	
16%	84%
Capital News Centre - multipurpose rooms	
14%	86%
Kelowna Family YMCA (Rutland) - aquatics facility	
14%	86%
Parkinson Recreation Centre - pool and aquatics centre	
14%	86%
Parkinson Activity Centre	
13%	86%
Capital News Centre - indoor track	
13%	86%
H2O Adventure + Fitness Centre - fitness centre	
11%	89%
Parkinson Recreation Centre - fitness centre	
9%	91%
Capital News Centre - ice rinks	
<mark>5%</mark>	96%
Rutland Arena	
4%	96%
Okanagan Mission Activity Centre	
4 %	96%
Downtown YMCA - fitness centre	
4 %	96%

*Graph continues on next page

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Facility Usage (Continued)

Memorial Arena - as an active participant not a spectator

4%	96%
Kinsmen Media Centre	
2%	98%
Kelowna Family YMCA (Rutland) - gymnasium and fitness centre	
2%	98%
Rutland Activity Centre	
2 %	98%
Cedar Creek Hall	
	100%
Kinsmen Fieldhouse Hall	
	100%

3.1.3 Values and Considerations

Respondent organizations were presented with statements regarding the provision of indoor recreation in Kelowna. For each statement they were asked to indicate the extent to which they agree.

As illustrated in the graph, almost all respondents (86%) strongly agree that the municipalities in the Kelowna region should work together to provide recreation facilities, that Kelowna should host major recreation and sporting events (84%) and that the City of Kelowna should provide recreation facilities through partnerships with community groups (84%). Over threequarters strongly agreed with all statements.

Values and Considerations

Strongly Agree Somewhat Agree Disagree

The municipalities in the Kelowna region should work together to provide recreation facilities.

	86%	12%	2%
Kelowna should host major recreation and sporting even	ts.		
	84%	14%	2%
Where possible, the City of Kelowna should provide recre partnerships with community groups.	ation faciliti	es through	
	84%	14%	2%
Recreation facilities can contribute to the local economy and new residents.			2%

3.1.4 Future Priorities and Focus Areas

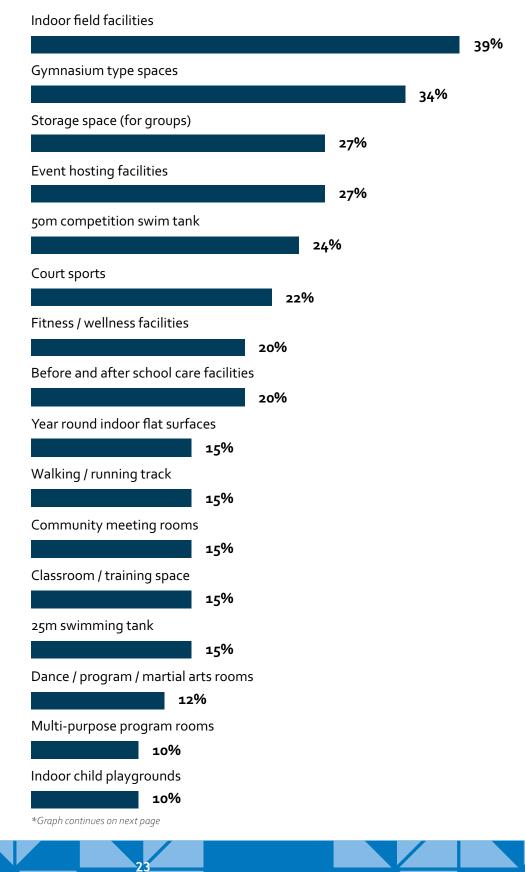
When asked if there are adequate indoor recreation facilities and spaces in the city of Kelowna, approximately threequarters of respondent organizations (77%) said there is not. A minority of respondents (5%) said that there are adequate indoor recreation facilities. Refer to the graph.

Are There Adequate Indoor Recreation Facilities?

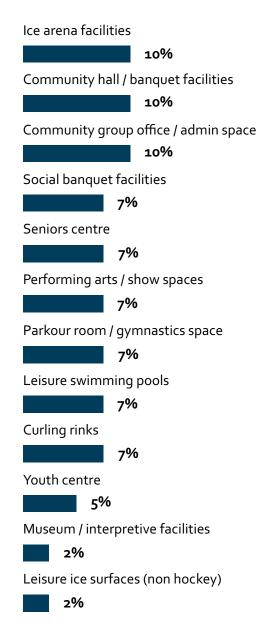


Respondents who said there are not adequate indoor recreation facilities (and those who are unsure) were asked to identify up to five facilities and amenities that should be more readily available or enhanced in Kelowna. The most frequently identified spaces include indoor field facilities (39%) and gymnasium type spaces (34%). Respondent groups also identified storage space (27%) and event hosting facilities as spaces that also need to be more readily available or enhanced. Refer to the graph.

Indoor Recreation Facilities That Should be Enhanced or More Available



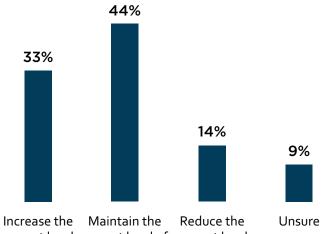
Indoor Recreation Facilities That Should be Enhanced or More Available (Continued)



3.1.5 Willingness to Pay

The City of Kelowna facilities are paid for by a combination of taxes and user fees. Respondents were asked to identify their thoughts on changes in user fees to support the development and redevelopment of recreation facilities in Kelowna. As illustrated in the graph, one – third (33%) of respondents support an increase in the current level of user fees, while less than half (44%) expressed support for maintaining the current level of user fees in relation to the development and redevelopment of recreation facilities in Kelowna.

Support in Relation to User Fees



current level current level of current level of user fees user fees of user fees



3.1.6 Prioritization Criteria

Respondent groups were provided with a list of factors that the City could use to prioritize investment in facilities and amenities in Kelowna. For each factor they were asked to identify how important each factor should be when priorities are set. Almost twothirds of group respondents identified demand from residents (65%) and the existing supply / availability in the area (65%) as being very important criteria the City should use when prioritizing investment in indoor recreation facilities and spaces. Refer to the graph for the importance respondents provided to other prioritization criteria.

Importance of Criteria to Set Priorities

Very important

Somewhat important

Neither important nor unimportant

Unimportant

Demand from residents

	65%		30%	5%
The existing supply / availability in the area				
	65%		28%	7%
Accommodates the greatest number of user	s			
51%			37% 9	% 2%
Potential cost savings through partnerships of	or grants			
47%		40	% 12 9	2%
Expected economic impact				
42%		40%	12%	7%
Provides a new opportunity in the area				
40%		37%	210	2%
Overall costs of operating the facility				
33%		5	;6% 9	% 2%
Enhances or replaces an existing facility				
33%		47%	14%	7%
Geographic balance throughout the city				
30%	37%		3	3%
Alignment with the priorities of the City				
28%	40%		3	3%
Geographic balance throughout the Kelowna	a region			
28%	37%		30%	<mark>5%</mark>
Overall costs of building the facility				
26%		50%	21%	2%

3.1.7 Other Comments

Finally, respondent groups were able to share their thoughts on the provision of indoor recreation in Kelowna. A variety of comments were offered and the most frequent are listed below.

- Respondents would like to see a multi sport facility that can accommodate a variety of sports at once.
 - » Specifically, space for volleyball and basketball was mentioned.
 - » A large spectator space for swimming and diving events was also mentioned.
- School gymnasiums should be added to the inventory list to create more gym space for user groups.
- There should be consideration for an indoor field space, along with an indoor track and field area for indoor winter training.
- Partnerships should be made between the City and community groups to help with program growth.

Conclusions

A number of conclusions have been drawn considering the different engagement tactics employed. These conclusions presented below represent the key takeaways from all engagement, however some may be found in one specific mechanism. For details related to these concluding statements, refer back through the detailed findings.

- Overcrowding, costs related to admission fees and being unaware of some opportunities are impacting the ability for residents to access indoor recreation opportunities.
- There is general dissatisfaction with the availability of indoor recreation facilities in Kelowna. The City should evaluate the geographic balance of these facilities and ensure indoor recreation opportunities are accessible to all areas of Kelowna.
 - » Glenmore was identified as an area in Kelowna that lacks indoor recreation facilities.
- The City should consider partnering with the schools to increase capacity for programming.
 - » User groups are seeing an increase in participation therefore demanding more space for their programs.
- There is belief that it is important to ensure that recreation facilities are available and accessible for all residents in the community.
- The majority of residents are willing to travel eleven to twenty minutes for leisure and competition activities. However, respondents are willing to travel longer for competition activities.
- Less than one third of residents say there are adequate recreation facilities in Kelowna. Facilities and spaces that were identified for enhancement or being more readily available include:
 - » Fitness facilities
 - » Gymnasium spaces
 - » Indoor field spaces
 - » 25 m tank
 - » Walking / running track
 - » Senior's centres
 - » Before and after school care

- The City should consider a new facility with amenities to ensure they can host a variety of provincial and national sporting events while also considering community recreation opportunities. While considering community recreation opportunities there should be an emphasis on court sports (pickleball, volleyball and basketball) as well as ice sports.
- Criteria to consider when prioritizing projects should be: demand from residents, geographic balance, cost savings through grants and partnerships and the existing supply and availability in the area.
- Over two-thirds of respondents said they would support an increase in property tax for new facilities in Kelowna.

A Appendices

Appendix A: Postcard

We Want to Hear from You!

The City of Kelowna is developing an Indoor Recreation Facilities Strategy. The Strategy will help guide the City's decisions and investment into these important quality of life services to serve the recreation and sport needs of residents and visitors.

Your input is very important in helping to shape the Strategy. Please visit **getinvolved.kelowna.ca** to access the survey using the code provided on the other side of this card. Please note, this access code is unique to your household and can only be used once.

If you require assistance completing your survey or to request a paper copy of the survey, contact recreation@kelowna.ca or call 250-469-8800. You will be required to provide your access code to the customer service representative.

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City of **Kelowna**

Recreation es Strategy old Survey

Celowna Resident

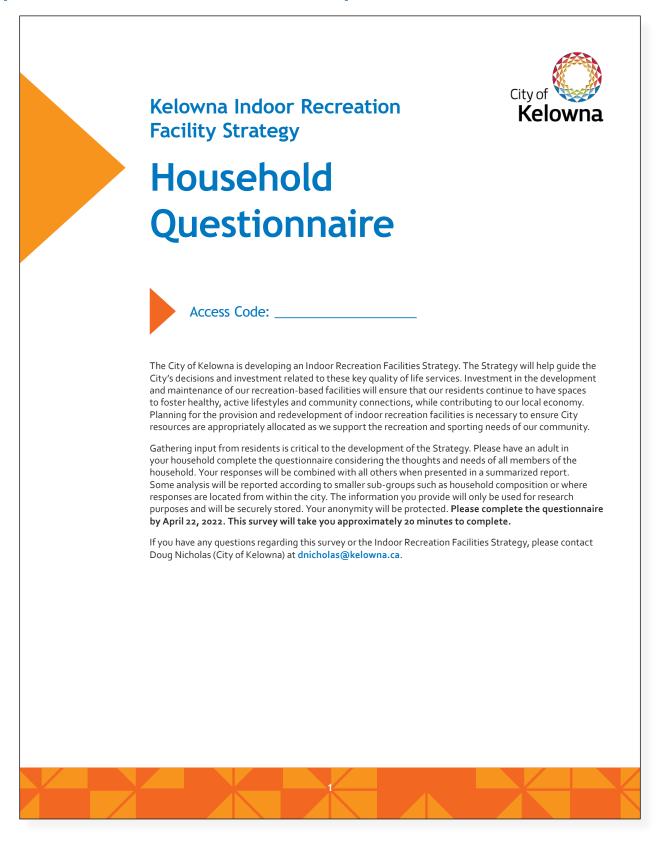
s Unique Access Code Is

XXXXXXXXXX

Please visit **getinvolved.kelowna.ca** to access the survey using the above code.

The deadline to complete the survey is April 22, 2022

Appendix B: Coded Access Survey



Physical health / exercise	Improve skills or knowledge
Enjoy a challenge	Help the community
To be with family / friends	Relaxation, mental health and wellbeing
Meet new people	To enjoy nature
To be creative	Satisfy curiosity
Pleasure / entertainment	Something different than work
We don't participate in recreation activities	Other (please specify):

From the list below, please select indoor activities in which household members participated on a regular basis (at least 2 or more times per month during the suitable / available seasons for each activity type).

Indoor Activities

Arena ice activities – structured club or team (e.g. skating, hockey, ringette)	Combative activities (e.g. boxing, martial arts)
Arena ice activities – unstructured or drop-in (e.g. public skating, shinny)	Walking / running (e.g. gymnasium, indoor track)
Arena non-ice activities (e.g. lacrosse, roller derby)	Social activities (e.g. banquets, community / group get- togethers)
Pool activities – structured club or program (e.g. swimming, diving, aquafit)	Court activities (e.g. racquetball, squash, wallyball)
Pool activities – leisure or drop-in (e.g. lane swim, slides, family fun)	Art and culture appreciation (e.g. visit galleries, museums, watch theatre)
Fitness activities – class or program (e.g. spin, yoga, bootcamp)	Gymnastics and parkour
Fitness activities – unstructured or drop-in (e.g. cardio, weight training)	Curling
Gymnasium activities – structured league or program (e.g. basketball, pickleball, soccer)	Reading / research
Gymnasium activities – unstructured or drop-in (e.g. pick-up basketball, badminton)	Gaming (e.g. computer and board games)
Visual arts and craft activities (e.g. pottery, painting, scrapbooking)	Other (please specify):
Performing arts activities (e.g. participation in theatre, musical program)	Other (please specify):

3. For each of the facilities and spaces listed, please indicate how frequently you or a member of your household used or visited each in the previous 3 years. (Note- if multiple household members used the facility at the same time please count that as one use / visit.)

	1 - 9 times	10 - 20 times	21 or more times	Did not use / visit in the previous 3 years
Parkinson Recreation Centre – pool and aquatics centre				
Parkinson Recreation Centre – fitness centre				
Parkinson Recreation Centre – gymnasium / multipurpose space				
Memorial Arena – as an active participant not spectator				
Kelowna Family YMCA (Rutland) – aquatics facility				
Kelowna Family YMCA (Rutland) – gymnasium and fitness centre				
Downtown YMCA - fitness centre				
Parkinson Activity Centre				
Rutland Activity Centre				
Okanagan Mission Activity Centre				
Rutland Arena				
Kinsmen Media Centre				
Kinsmen Fieldhouse Hall				
H2O Adventure + Fitness Centre – aquatics facility				
H2O Adventure + Fitness Centre – fitness centre				
Capital News Centre – turf fields				
Capital News Centre – ice rinks				
Capital News Centre – indoor track				
Capital News Centre – multipurpose rooms				
Cedar Creek Hall				

Section 3: Recreation Service Assessment

4. What, if anything, prevents you or someone in your household from participating in indoor recreation opportunities in Kelowna? (Check all that apply.)

		Nothing prevents our participation		Better opportunities elsewhere	
		Admission fees		Physical accessibility barriers	
		Transportation limitations (cost / availability)		Unaware of some opportunities	
		Overcrowded facilities		Not interested in what is available	
		Facilities are poorly maintained / cleaned		Don't feel welcome or safe	
		Facilities don't accommodate activities		Personal health issues	
		Too busy to participate		COVID-19	
		Equipment costs		Not comfortable /confident enough to participate	
		Inconvenient hours		Other (please specify):	
		Lack of childcare			
5.	How s	atisfied are you with the availability of indoor recreation Very satisfied Somewhat satisfied Neither satisfied nor dissatisfied Somewhat dissatisfied Very dissatisfied	on fac	ilities and spaces in Kelowna?	
5.	How s	Very satisfied Somewhat satisfied Neither satisfied nor dissatisfied Somewhat dissatisfied	on fac	ilities and spaces in Kelowna?	
5.	How s	Very satisfied Somewhat satisfied Neither satisfied nor dissatisfied Somewhat dissatisfied	on fac	ilities and spaces in Kelowna?	
5.	How s	Very satisfied Somewhat satisfied Neither satisfied nor dissatisfied Somewhat dissatisfied	on fac	ilities and spaces in Kelowna?	

33

Section 4: Values and Considerations

6. Please indicate your level of agreement with the following statements.

Statement	Strongly agree	Somewhat agree	Neither agree nor disagree	Somewhat disagree	Strongly disagree
Recreation facilities are very important to my household's quality of life.					
My local community benefits from the provision of recreation facilities.					
Residents can benefit even if they do not use recreation facilities directly.					
It is important to ensure that recreation facilities are available and accessible for all residents in the community.					
Recreation facilities can contribute to the local economy by attracting visitors and new residents.					
The municipalities in the Kelowna region should work together to provide recreation facilities for residents.					
Kelowna should host major recreation and sporting events.					
Where possible, the City of Kelowna should provide recreation facilities through partnerships with community groups.					

Section 5: Willingness to Travel

7. Generally, how far are you willing to travel (one way) by car or bus to use the following indoor recreation facilities before travel becomes a barrier to participation?

Facility / Space	I/we are willing to travel up to 10 min (one way) to participate at these spaces	I/we are willing to travel 11 - 20 min (one way) to participate at these spaces	I/we are willing to travel 21 - 30 min (one way) to participate at these spaces	I/we are willing to travel more than 30 min (one way) to participate at these spaces	I / we do not think travel time is a barrier to participate at these spaces
Indoor recreation amenities for leisure (e.g. leisure pools, fitness / wellness facilities)					
Indoor recreation amenities for competition (e.g. lane pools, gyms, arenas)					

8. Currently, how do members of your household typically travel to recreation facilities?

Drive themselves	Take the bus
Get a ride	Car share / taxi
Walk	Other (please specify):
Bike	

4

	Yes (Please proceed to Question 11) No Unsure		
enhai » Th » Yo	e select up to five (5) INDOOR recreation facilities and need in Kelowna. A couple of things to consider: ere are costs to building and operating recreation facili ur responses will be used to help determine facility price cility or new facilities being built. 25m swimming tank (e.g. lane swimming, aquafit) 50m competition swim tank Archery lanes / range Art creation spaces (e.g. dedicated studios, maker spaces) Art display spaces Before and after school care facilities Classroom / training space Community group office / admin space Community hall / banquet facilities Community meeting rooms	ties a	
	Court sports (e.g. racquetball, squash) Curling rinks Dance / program / martial arts rooms Event hosting facilities Fitness / wellness facilities (e.g. exercise / weight room) Gymnasium type spaces (e.g. basketball, volleyball, badminton, pickleball) Ice arena facilities (e.g. hockey, figure skating, ball hockey, lacrosse) . In addition to the indoor spaces identified above, are	e there	Seniors centre Social banquet facilities Storage space (for groups) Walking / running track Year round indoor flat surfaces (for activities such as lacrosse & roller derby) Youth centre
	more readily available? If so, please note them here.	5	

Section 7: Prioritization Criteria

11. The City has limited resources when considering public investment in indoor recreation facilities and spaces. For this reason some facilities and spaces have to be prioritized over others. Please indicate how important each factor should be when the City sets priorities.

	Very important	Somewhat important	Neither important nor unimportant	Somewhat unimportant	Very unimportant
Demand from residents					
Alignment with the priorities of the City					
Overall costs of operating the facility					
Overall costs of building the facility					
The existing supply / availability in the area					
Potential cost savings through partnerships or grants					
Expected economic impact through event and visitor attraction					
Geographic balance throughout the city					
Geographic balance throughout the Kelowna region					
Enhances or replaces an existing facility					
Accommodates the greatest number of users					
Provides a new opportunity in the area					

Section 8: Willingness to Pay

12. City recreation facilities are paid for by a combination of tax support (including property taxes) and fees paid by users.

To ensure that community needs for indoor recreation facilities in Kelowna are better met, indicate your level of support for an increase in annual property taxes in each of the following scenarios?

a. Would you support an increase in property taxes for enhancements to current facilities your household members use?

Yes

No Unsure

b. Would you support an increase in property taxes for new facilities your household members would use?

	Yes
	No
\square	Unsure

c. Would you support an increase in property taxes for *facilities that are important to the broader community but that your household members may not use*?

Yes
No
Unsure

Mainta	se the current level of user f ain the current level of user e the current level of user fe e	fees		
	Other Comments following space to provide a	ny other comments you hav	e about the provision of indo	or recreation facilities in Kelowna
15. Do you live wi	Household Profile thin the Kelowna city limits o to 15a) (to 15b) (go to 15b) ch area of Kelowna do you l Area 1 Area 2 Area 3 Area 4 Area 5 Area 6 Area 7 Area 8 Area 9 Area 10 e do you live? Other (please specify):	?	Knox Mountain Park Downtown 4 7 0kanagan Lake 10	Benvoulin Benvoulin Benvoulin Benvoulin Kelowna

17. How long have you lived in the Kelov	wna region?		
Less than 1 year			
1 - 5 years			
6 – 10 years			
More than 10 years			
18. Please describe your household by id yourself!	dentifying the number of me	mbers in each of the following ag	je groups – including
0 - 4 yrs	5 - 9 yrs	10 - 14 yrs	15 - 19 yrs
20 - 29 yrs	30 - 39 yrs	40 - 49 yrs	50 - 59 yrs
60 - 69 yrs	70 - 79 yrs	80+ yrs	
19. Which best describes your househol	d composition?		
Couple with children	Multigeneration	al household (at least 3 generatio	ons)
Couple with no children	Two or more adu	lts not a couple (e.g., roommate	s, siblings living together)
Lone parent family	Other		
One-person household	Prefer not to ans	wer	
 Prefer not to answer Prefer not to answer Yes No Prefer not to answer Do your own or rent your current res Own Rent Other Unsure 	sidence?		
Thank you very me		ime to participate in	the survey.
	8		

Appendix C: Group Survey

City of **Kelowna**

Kelowna Indoor Recreation Facility Strategy

Community Group Questionnaire

The City of Kelowna is developing an Indoor Recreation Facilities Strategy. The Strategy will help guide the City's decisions and investment related to these key quality of life services. Planning for the provision and redevelopment of indoor recreation facilities is necessary to ensure City resources are appropriately allocated as we support the recreation and sporting needs of our community.

We Want to Hear From You!

Gathering input from organized groups who are delivering recreation services to residents of Kelowna is critical to the development of the Strategy. **Please submit the questionnaire by April 15, 2022. Only one response per group / organization is requested.** Thank you very much!

Note: A survey focused on the redevelopment of Parkinson Recreation Centre was fielded in the summer of 2021. The responses provided were valuable as we plan for the future PRC site (Kelowna Community Campus). This survey, however, is concerned more broadly with indoor recreation in Kelowna. Your participation in this survey is important for a higher level of planning.

If you have any questions regarding this survey or the Indoor Recreation Facilities Strategy, please contact Doug Nicholas (City of Kelowna) at dnicholas@kelowna.ca.

Section 1: About Your Organization

- 1. What is the name of your group / organization?
- 2. Briefly explain the purpose of your organization (mission) and its main activities.
- 3. From the age groups below, please indicate which ones best describe your primary participants / members. (Select all that apply.)
 - Children (o-5 years)
 - Youth (6-12 years)
 - Teens (13-17 years)
 - Adult (18-39 years)
 - Adult (40-64 years)
 - Seniors (65 years and older)
- 4. How many participants typically belong to your organization?
 - Up to and including 50
 - 51-100
 - 101-250
 - 251 and more
- 5. What is your expectation for participant figures over the next few years?
 - Decrease
 - Remain the same
 - Increase
 - Unsure
 - a. What is impacting your need for programming space?

Section 2: Facility Utilization

6. There are a variety of facilities and spaces that are used by groups as they provide programs and events. For each of the facilities and spaces listed, please indicate how frequently your group has used it for your programming in the previous 3 years.

	1 - 9 times	10 - 20 times	21 or more times	Did not use / visit in the previous 3 years
Parkinson Recreation Centre – pool and aquatics centre				
Parkinson Recreation Centre – fitness centre				
Parkinson Recreation Centre – gymnasium / multipurpose space				
Memorial Arena – as an active participant not spectator				
Kelowna Family YMCA (Rutland) – aquatics facility				
Kelowna Family YMCA (Rutland) – gymnasium and fitness centre				
Downtown YMCA – fitness centre				
Parkinson Activity Centre				
Rutland Activity Centre				
Okanagan Mission Activity Centre				
Rutland Arena				
Kinsmen Media Centre				
Kinsmen Fieldhouse Hall				
H2O Adventure + Fitness Centre – aquatics facility				
H2O Adventure + Fitness Centre – fitness centre				
Capital News Centre – turf fields				
Capital News Centre – ice rinks				
Capital News Centre – indoor track				
Capital News Centre – multipurpose rooms				
Cedar Creek Hall				
School gymnasiums				
Private fitness				

a. What other facilities and spaces does your group use regularly in the delivery of its programs?

Section 3: Values and Considerations

7. Please indicate your group's level of agreement with the following statements.

	Strongly Agree	Somewhat agree	Neither agree nor disagree	Somewhat disagree	Strongly disagree
Recreation facilities can contribute to the local economy by attracting visitors and new residents.					
The municipalities in the Kelowna region should work together to provide recreation facilities.					
Kelowna should host major recreation and sporting events.					
Where possible, the City of Kelowna should provide recreation facilities through partnerships with community groups.					



 Yes (Please jump to Quest No Unsure 	ion 10)		
Kelowna. A couple of things to co » There are costs to building and	nsider: operating recreation faciliti help determine facility prior uilt. lane swimming, aquafit) nk	es ar	s that should be more readily available or enhanced in ad spaces (this may impact taxes and/or user fees). for planning purposes. They may not lead to changes in a Indoor child playgrounds Indoor climbing wall Indoor field facilities (e.g. soccer, tennis, pickleball, ball hockey, lacrosse) Leisure ice surfaces (non hockey) Leisure swimming pools (e.g. for fun including water play features)
 Before and after school ca Classroom / training space Community group office / Community hall / banquet Community meeting room Court sports (e.g. racquet Curling rinks Dance / program / martial Event hosting facilities Fitness / wellness facilities room) Gymnasium type spaces (a badminton, pickleball) Ice arena facilities (e.g. ho hockey, lacrosse) 	admin space facilities hs ball, squash) arts rooms (e.g. exercise / weight e.g. basketball, volleyball,		Libraries Multi-purpose program rooms Museum / interpretive facilities Parkour room / gymnastics space Performing arts / show spaces Seniors centre Social banquet facilities Storage space (for groups) Walking / running track Year round indoor flat surfaces (for activities such as lacrosse & roller derby) Youth centre
a. In addition to the indoor s more readily available? If :	paces identified above, are t so, please note them here.	there	any other types of indoor spaces that you think should be

Section 5: Willingness to Pay

10. Which of the following do you support in relation to user fees for the development and redevelopment of recreation facilities?

- Increase the current level of user fees
- Maintain the current level of user fees
- Reduce the current level of user fees
- Unsure

Section 6: Prioritization Criteria

11. The City has limited resources when considering public investment in indoor recreation facilities and spaces. For this reason some facilities and spaces have to be prioritized over others. Please indicate how important each factor should be when the City sets priorities.

	Very important	Somewhat important	Neither important nor unimportant	Somewhat unimportant	Very unimportant
Demand from residents					
Alignment with the priorities of the City					
Overall costs of operating the facility					
Overall costs of building the facility					
The existing supply / availability in the area					
Potential cost savings through partnerships or grants					
Expected economic impact through event and visitor attraction					
Geographic balance throughout the city					
Geographic balance throughout the Kelowna region					
Enhances or replaces an existing facility					
Accommodates the greatest number of users					
Provides a new opportunity in the area					

Section 7: Other Comments

12. Please use the following space to provide any other comments you have about the provision of indoor recreation facilities in Kelowna.

Thank you very much for taking the time to participate in the survey on behalf of your group / organization! Your input is very important to the development of the Indoor Recreation Facility Strategy.

Appendix D: Group Survey Respondents

- 1. Kelowna Ultimate Players Society
- 2. T2 Volleyball
- 3. Central Okanagan Wrestling Association
- 4. Energy Volleyball Club
- 5. Okanagan College Coyotes Baseball
- 6. Special Olympics
- 7. Okanagan Athletics Club
- 8. Kelowna Kendo Club
- 9. Okanagan Mission Community Hall Association
- 10. Kelowna Judo Club
- 11. Okanagan Freestyle Fencing
- 12. People In Motion
- 13. Urban Rec Okanagan
- 14. Kelowna Curling Club
- 15. Gneiss Climbing
- 16. Kelowna Paddle Centre
- 17. Thompson Okanagan FC
- 18. Kelowna Minor Fastball Association
- 19. Okanagan College Basketball Program (Men's and Women's)
- 20. Kelowna Senior Slo Pitch Association (KSSA)
- 21. Kelowna Triathlon Club
- 22. Pickleball Kelowna

- 23. Priest Valley Vicars Rugby Football Club
- 24. Kelowna Skating Club
- 25. BC Community Football Association
- 26. Ogopogo Summer Swim Club
- 27. Okanagan Athletics
- 28. Club Volleyball
- 29. Community Recreational Initiatives Society
- 30. Kelowna Aquajets Swim Club
- 31. RHKA
- 32. Kelowna Men's Soccer League
- 33. Kelowna Springboard Diving Club
- 34. Kelowna Minor Football Association
- 35. Okanagan Mainline Football Society
- 36. Kelowna Bocce Club
- 37. Kelowna Badminton Club
- 38. Okanagan Mission Hall Association
- 39. Kelowna Tsuruoka Karate Club
- 40. Okanagan Masters Swim Club
- 41. University of British Columbia Okanagan Campus
- 42. Kelowna Water Polo Club
- 43. Jr Heat Volleyball Club
- 44. Accessible Okanagan Wheelchair Rugby
- 45. Kelowna Lawn Bowling Club

Appendix E: Area Map

